Link Group Ltd - Annual Assurance Statement 2025-26

The Link Group Board submits this Assurance Statement on behalf of Link Group Ltd (the registered parent company) and its three registered partners of Horizon Housing Association Ltd (Horizon), Larkfield Housing Association Ltd (Larkfield), and West Highland Housing Association Ltd (West Highland).

The Board confirms that we have reviewed and assessed a comprehensive bank of evidence to support this Statement that Link group is compliant with: All relevant regulatory requirements as set out in Section Three of the Regulatory Framework, the Regulatory Standards of Governance and Financial Management, the relevant standards and outcomes of the Scottish Social Housing Charter, our statutory obligations in respect of tenant and resident safety, housing and homelessness and equalities and human rights

The evidence supporting this Statement includes reports on performance in key areas including finance, service delivery, asset management, tenant and resident safety, development and risk; internal and external audit reports; advice from external and specialist advisers; tenant scrutiny reports and outcomes from consultation; data analysis about tenants and customers; benchmarking; and reports, advice and information from senior staff.

We have appended the process we have followed (22 September 2026 Board Report).

We are satisfied that Link Group holds comprehensive, robust and up-to-date information about the construction, components and condition of its homes. Link Group uses this information to ensure the safety of tenants' and residents' homes and to inform asset management and financial planning. This assurance is supported through established stock condition, compliance, asset planning, reporting and governance arrangements. We have sought specialist advice to monitor our compliance in these areas and to support our assurance.

The Board also confirms that Link Group and its registered partners do not provide or manage Gypsy/Traveller sites. The Scottish Housing Regulator's specific assurance requirement relating to Scottish Government minimum site standards is therefore not applicable.

The Board of Link Group (parent) has overseen the assurance exercise that supports this Statement and is satisfied that it is comprehensive in its scope to include each of the group members. The Boards of each of the subsidiaries have overseen the relevant components of the Group assurance exercise which relate to their RSL and have also, through their representation on the parent Board, contributed to the Group assurance.

We recognise that we are required to notify the SHR of any changes in our compliance during the course of the year and are assured that we have effective arrangements in place to enable us to do so.

This Assurance Statement was reviewed and approved by the Link Group Board at its meeting of 22 September 2026. As Chair, I was authorised by the Board to sign and submit this Assurance Statement to the Scottish Housing Regulator

Name of signatory: Pamela Woodburn

Signature: [REDACTED]

Position: Chair of the Link Group Board

Date: 22 September 2026